

**MEMORANDUM OF UNDERSTANDING**  
**BETWEEN**  
**NANJING NORMAL UNIVERSITY, NANJING, CHINA**  
**AND**  
**UNIVERSIDAD AUTONOMA DE BAJA**  
**CALIFORNIA, MEXICO**

Nanjing Normal University and Universidad Autónoma de Baja California are individually a party and collectively parties to this Memorandum.

The parties believe that:

1. Mutual benefit can be derived from scholarly interaction, cultural interchange, co-operative research and other forms of academic collaboration.
2. The parties regard the following areas of cooperation as desirable and feasible:
  - (i) Exchange of students and academic staff members;
  - (ii) Collaborative research and possible exchange of academic papers;
  - (iii) Mutual assistance in the preparation of seminars, conferences and workshops;
  - (iv) Exchange of academic publication materials or other information;
  - (v) Co-operation in training projects for specified areas of development;
  - (vi) Opportunities for other forms of co-operation, such as the delivery of award and non-award courses;
3. The terms of specific areas of cooperation shall be further considered and agreed upon in writing by the parties prior to the initiation of any particular activity.
4. Any specific program will be subject to mutual consent, availability of funds and approval of both parties.
5. The parties agree that this Memorandum of Understanding is not a formal legal agreement giving rise to any legal relationship, rights duties or consequences, but it is only a definite expression and record of the purpose of the parties to which the parties are bound in honor only.
6. This Memorandum of Understanding will be effective when both parties have

signed this Memorandum and shall remain in force for a period of five years unless it is mutually agreed otherwise.

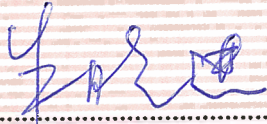
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PROFESSOR ZHU XIAOJIN  
VICEPRESIDENT

DR. FELIPE CUAMEA VELÁZQUEZ  
RECTOR, UNIVERSIDAD  
AUTÓNOMA DE BAJA  
CALIFORNIA

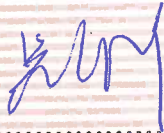


Date

7 mayo 2014

Date

Witness



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WU YIDONG  
Vice director for International Affairs

DR. DAVID LEDEZMA TORRES  
Vice-rector, Universidad Autónoma  
de Baja California campus Tijuana

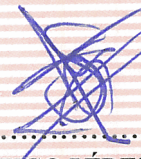
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DRA. MARIA DEL SOCORRO  
MONTAÑO RODRIGUEZ  
Director, International Office  
Universidad Autónoma de Baja  
California

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MTRO. SANTIAGO PÉREZ ALCALÁ  
Dean of the School of Administrative  
Science

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